

# U.S. Bancorp

## 4Q09 Earnings Conference Call

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*Vice Chairman and CFO*

All of **us** serving you™

January 20, 2010



# Forward-looking Statements and Additional Information

The following information appears in accordance with the Private Securities Litigation Reform Act of 1995:

This presentation contains forward-looking statements about U.S. Bancorp. Statements that are not historical or current facts, including statements about beliefs and expectations, are forward-looking statements and are based on the information available to, and assumptions and estimates made by, management as of the date made. These forward-looking statements cover, among other things, anticipated future revenue and expenses and the future plans and prospects of U.S. Bancorp. Forward-looking statements involve inherent risks and uncertainties, and important factors could cause actual results to differ materially from those anticipated. Global and domestic economies could fail to recover from the recent economic downturn or could experience another severe contraction, which could adversely affect our revenues and the values of our assets and liabilities. Global financial markets could experience a recurrence of significant turbulence, which could reduce the availability of funding to certain financial institutions and lead to a tightening of credit, a reduction of business activity, and increased market volatility. Stress in the commercial real estate markets, as well as a delay or failure of recovery in the residential real estate markets, could cause additional credit losses and deterioration in asset values. In addition, our business and financial performance could be impacted as the financial industry restructures in the current environment, by increased regulation of financial institutions or other effects of recently enacted legislation, and by changes in the competitive landscape. Our results could also be adversely affected by continued deterioration in general business and economic conditions; changes in interest rates; deterioration in the credit quality of our loan portfolios or in the value of the collateral securing those loans; deterioration in the value of securities held in our investment securities portfolio; legal and regulatory developments; increased competition from both banks and non-banks; changes in customer behavior and preferences; effects of mergers and acquisitions and related integration; effects of critical accounting policies and judgments; and management's ability to effectively manage credit risk, market risk, operational risk, legal risk, and regulatory and compliance risk.

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# 4Q09 Highlights

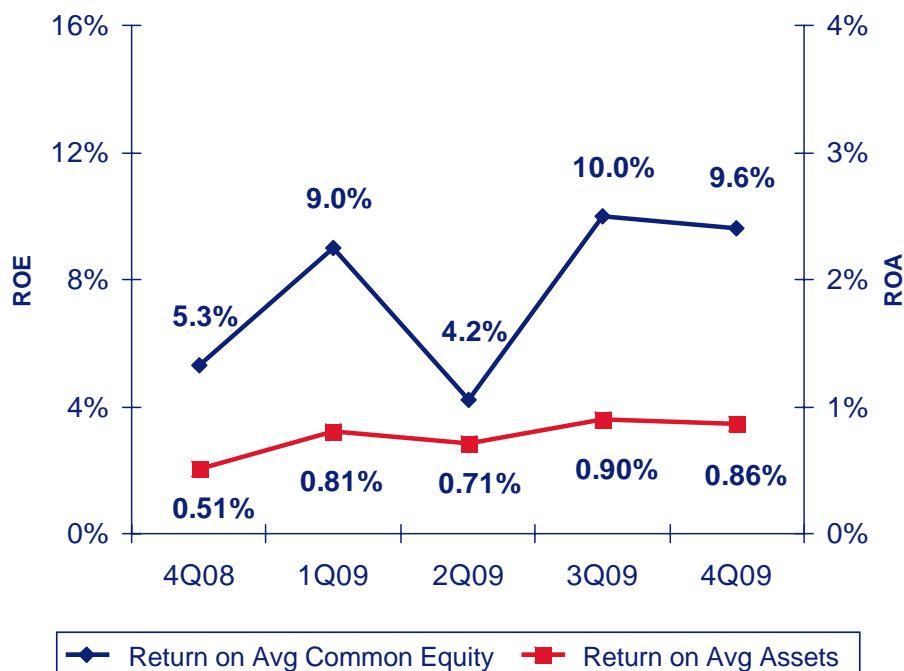
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- ✓ Net income of \$602 million; \$.30 per diluted common share
- ✓ Record total net revenue of \$4.4 billion
- ✓ Achieved positive operating leverage vs. 4Q08; industry leading efficiency ratio of 49.1%
- ✓ Strong average deposit growth of 25.2% (15.3% excluding acquisitions) and average loan growth of 8.2% (0.4% excluding acquisitions) vs. 4Q08
- ✓ Net charge-offs and nonperforming assets (excluding covered assets) increased at a moderating rate; provision for credit losses declined vs. 3Q09
- ✓ Maintained strong capital position
- ✓ Acquired the majority of the operations of the banking subsidiaries of FBOP Corporation of Oak Park, IL from the FDIC

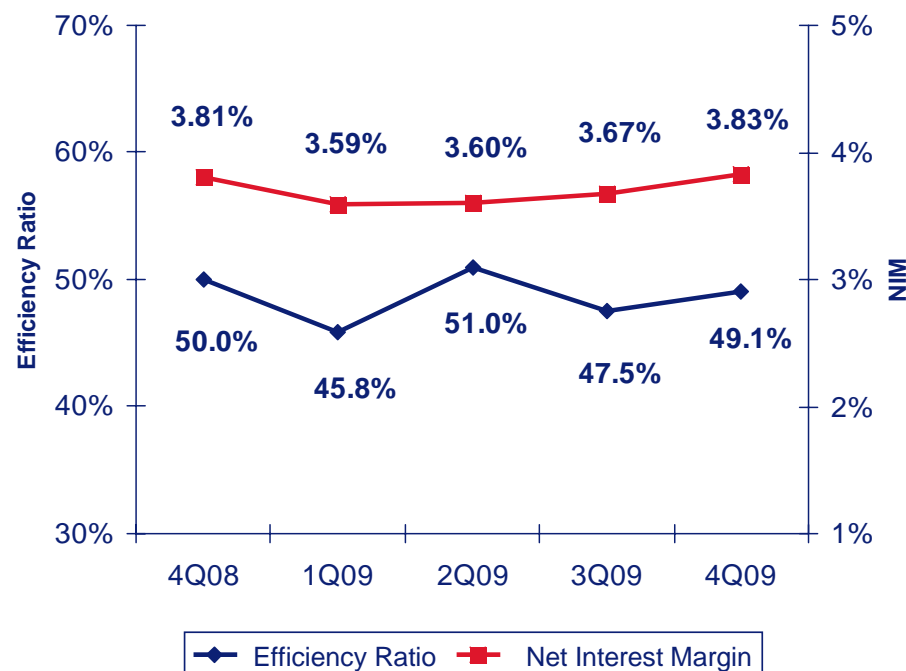
# Performance Ratios

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## ROE and ROA



## Efficiency Ratio and Net Interest Margin



Efficiency ratio computed as noninterest expense divided by the sum of net interest income on a taxable-equivalent basis and noninterest income excluding securities gains (losses) net



# Capital Position

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\$ in billions

|  | 4Q08    | 1Q09    | 2Q09    | 3Q09    | 4Q09    |
|--|---------|---------|---------|---------|---------|
| Shareholders' equity   | \$ 26.3 | \$ 27.2 | \$ 24.2 | \$ 25.2 | \$ 26.0 |
| Tier 1 capital   | 24.4    | 25.3    | 21.7    | 22.0    | 22.6    |
| Total risk-based capital                                       | 32.9    | 33.5    | 30.0    | 30.1    | 30.5    |
| Tier 1 capital ratio   | 10.6%   | 10.9%   | 9.4%    | 9.5%    | 9.6%    |
| Tier 1 common equity ratio                                     | 5.1%    | 5.4%    | 6.7%    | 6.8%    | 6.8%    |
| Total risk-based capital ratio                                 | 14.3%   | 14.4%   | 13.0%   | 13.0%   | 12.9%   |
| Leverage ratio   | 9.8%    | 9.8%    | 8.4%    | 8.6%    | 8.5%    |
| Tangible common equity ratio                                   | 3.3%    | 3.8%    | 5.1%    | 5.4%    | 5.3%    |
| Tangible common equity as a<br>percent of risk-weighted assets | 3.7%    | 4.2%    | 5.7%    | 6.0%    | 6.1%    |

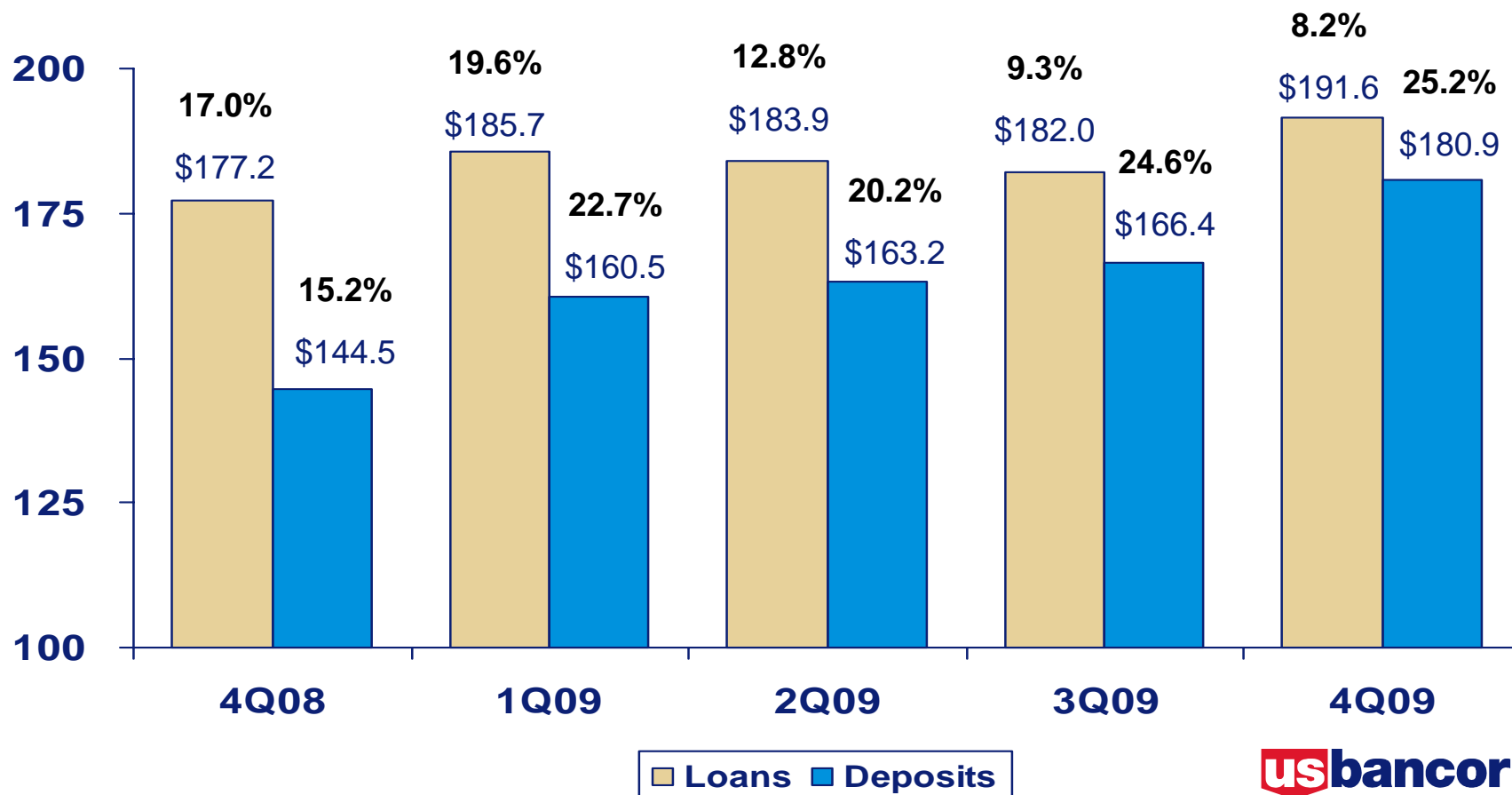
# Loan and Deposit Growth

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\$ in billions

## Average Balances Year-Over-Year Growth

4Q09 Acquisition Adjusted  
Loan Growth = 0.4%  
Deposit Growth = 15.3%

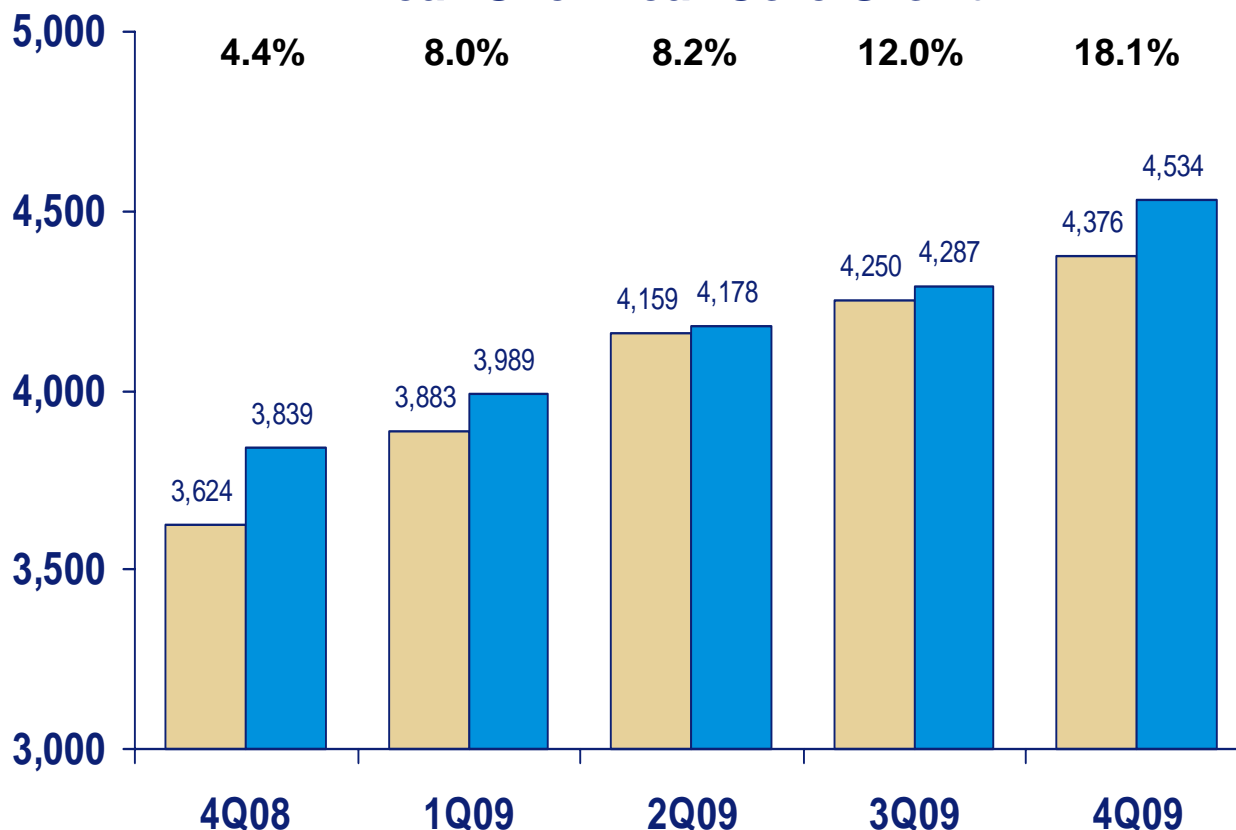


# Revenue Growth

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\$ in millions

## Year-Over-Year Core Growth



USB Record  
Revenue 4Q09

Reported  
Core

### Significant Items Excluded for Core Basis

|                           | 4Q08     | 1Q09     | 2Q09    | 3Q09    | 4Q09     |
|---------------------------|----------|----------|---------|---------|----------|
| Valuation losses          | \$ (253) | \$ (198) | \$ (19) | \$ (76) | \$ (158) |
| Other non-operating gains | 38       | 92       | -       | 39      | -        |
| Total                     | \$ (215) | \$ (106) | \$ (19) | \$ (37) | \$ (158) |

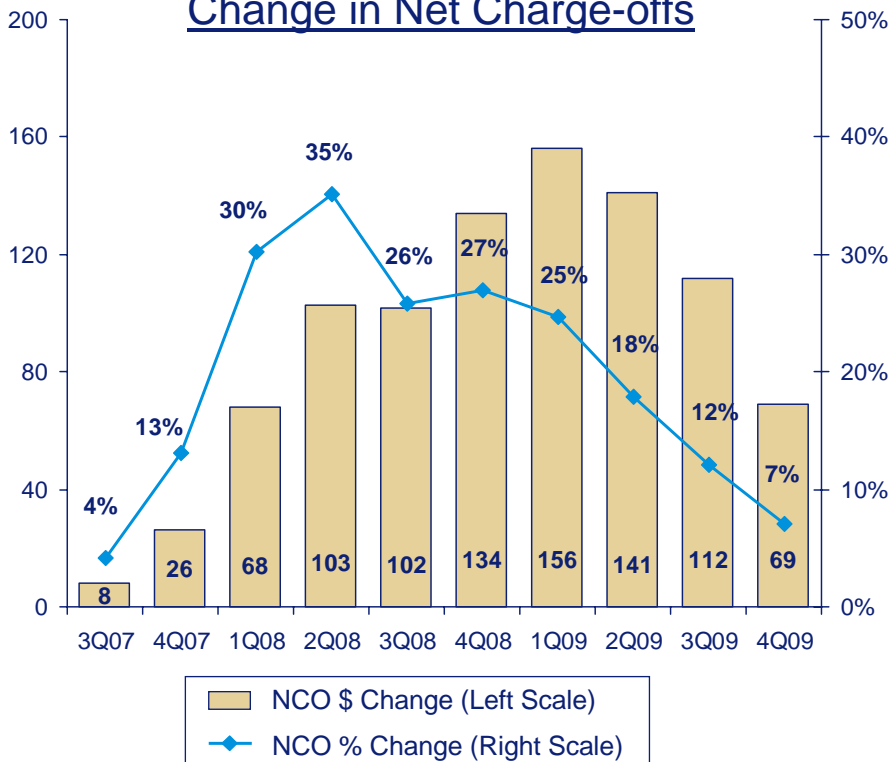
Taxable-equivalent basis

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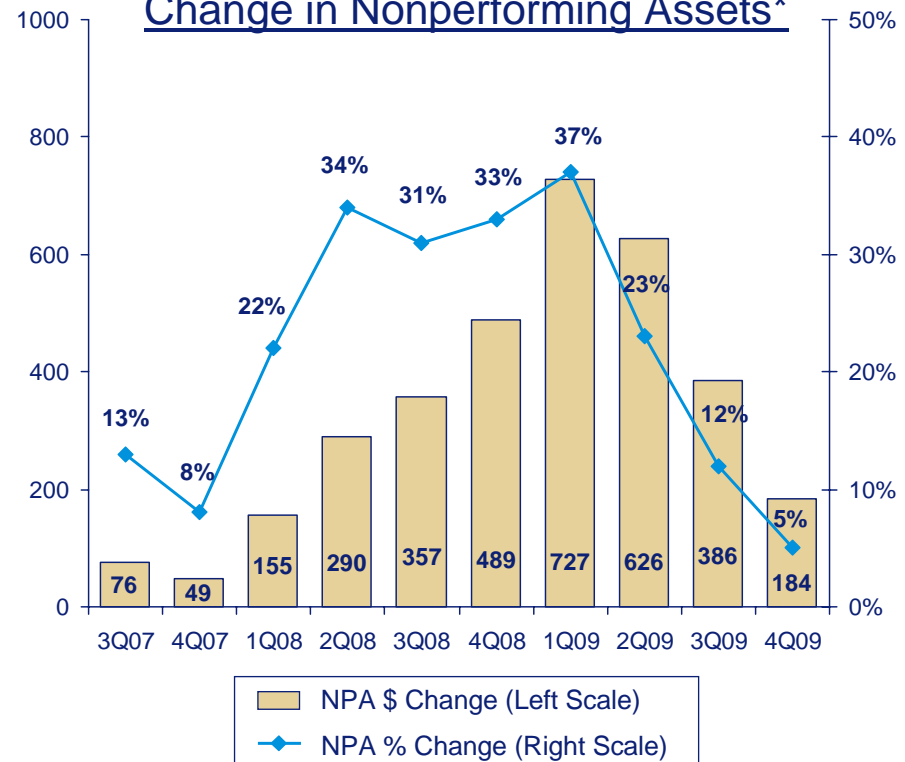
# Credit Quality

- ✓ The Company continues to expect Net Charge-offs and Nonperforming Assets, excluding nonperforming acquired covered assets, to increase at a decreasing rate

Change in Net Charge-offs



Change in Nonperforming Assets\*



\$ in millions, linked quarter change

\* Excluding Covered Assets (assets subject to loss sharing agreements with FDIC)

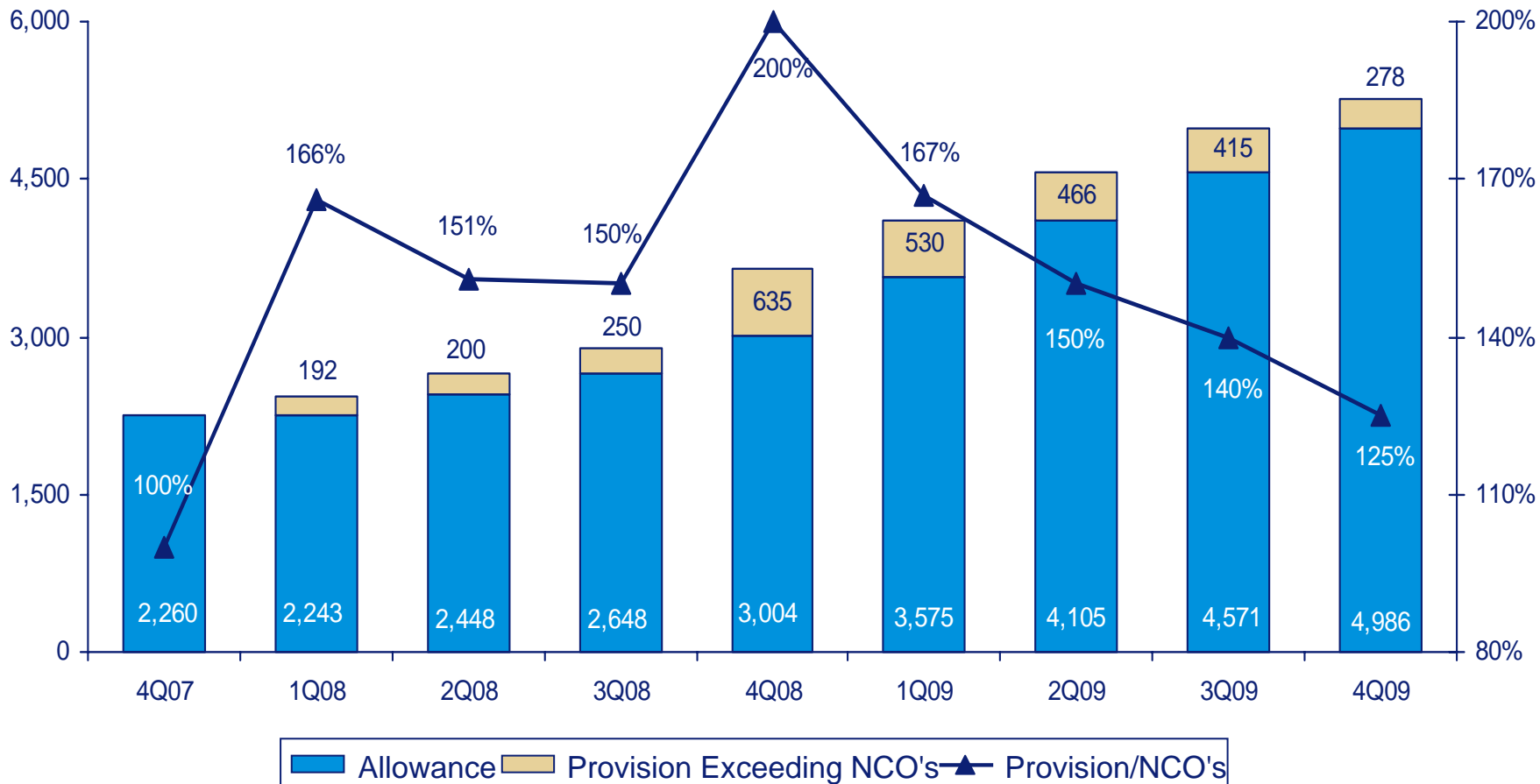


# Credit Quality - Reserves

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\$ in millions

## Allowance for Credit Losses

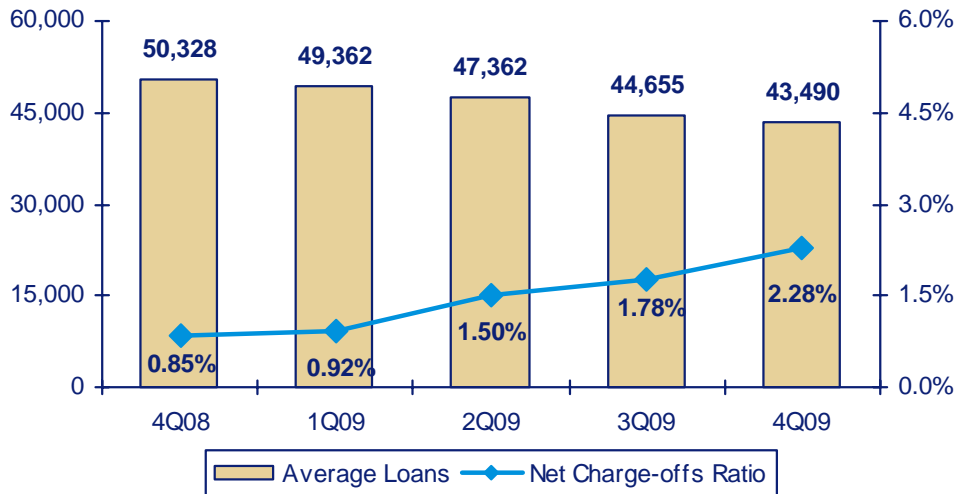


# Credit Quality - Commercial Loans

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\$ in millions

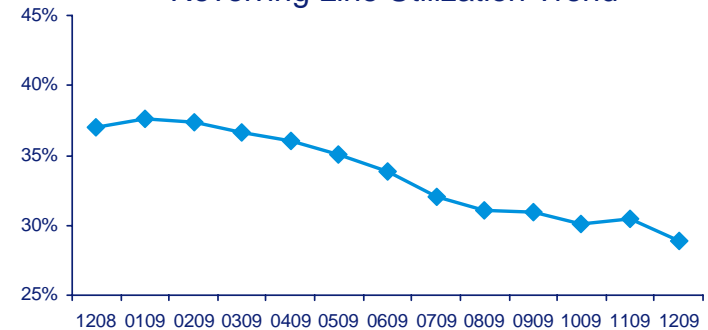
## Average Loans and Net Charge-offs Ratios



## Key Statistics

|                     | 4Q08   | 3Q09   | 4Q09   |
|---------------------|--------|--------|--------|
| Average Loans       | 50,328 | 44,655 | 43,490 |
| 30-89 Delinquencies | 1.32%  | 0.89%  | 1.02%  |
| 90+ Delinquencies   | 0.15%  | 0.19%  | 0.25%  |
| Nonperforming       | 0.58%  | 2.06%  | 2.05%  |

## Revolving Line Utilization Trend



## Comments

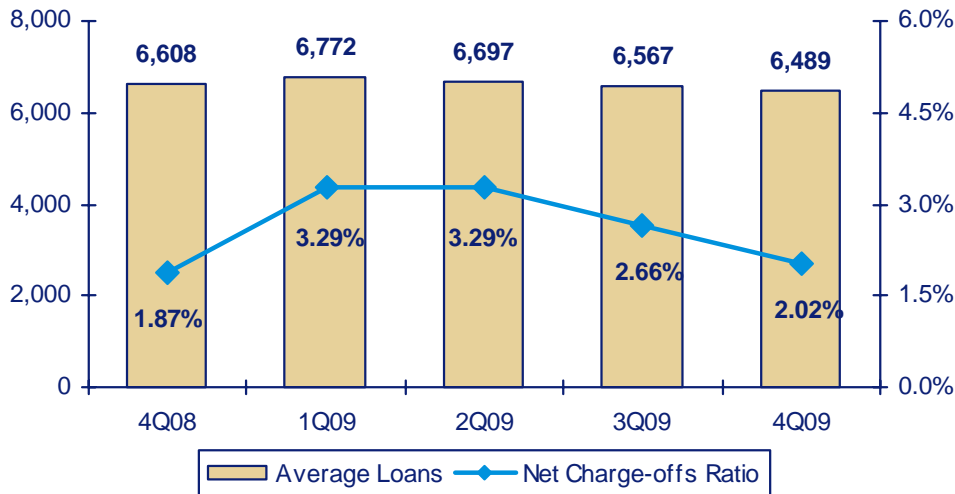
- ✓ Corporate loan demand remained weak as evidenced by the declining utilization trend
- ✓ Net charge-offs increased with losses coming mainly from leveraged sectors, such as correspondent banking and gaming

# Credit Quality - Commercial Leases

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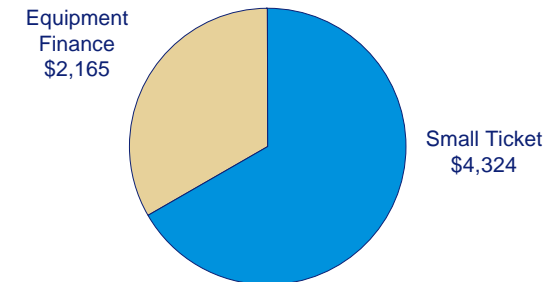
\$ in millions

## Average Loans and Net Charge-offs Ratios



## Key Statistics

|                     | 4Q08  | 3Q09  | 4Q09  |
|---------------------|-------|-------|-------|
| Average Loans       | 6,608 | 6,567 | 6,489 |
| 30-89 Delinquencies | 2.61% | 2.28% | 2.07% |
| 90+ Delinquencies   | --%   | --%   | --%   |
| Nonperforming       | 1.49% | 1.82% | 1.91% |



## Comments

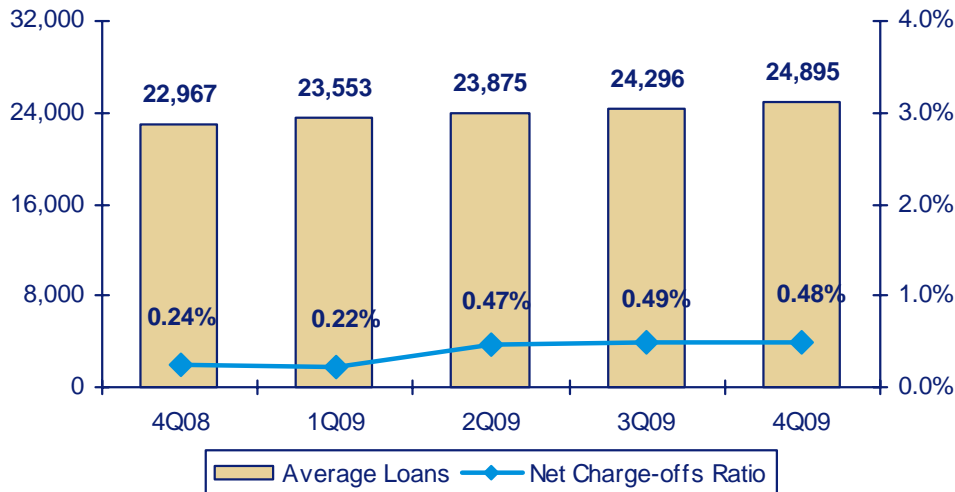
- ✓ Delinquency levels and net charge-offs have declined due to improvement in the small ticket leasing portfolio

# Credit Quality - CRE Mortgages

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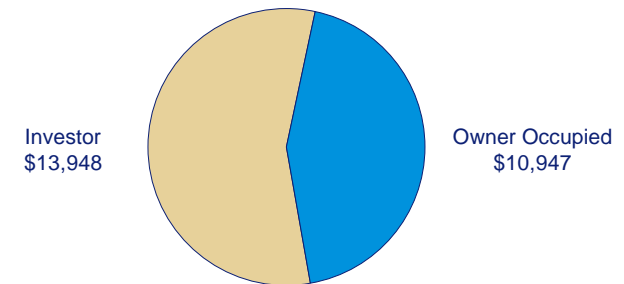
\$ in millions

## Average Loans and Net Charge-offs Ratios



## Key Statistics

|                     | 4Q08   | 3Q09   | 4Q09   |
|---------------------|--------|--------|--------|
| Average Loans       | 22,967 | 24,296 | 24,895 |
| 30-89 Delinquencies | 0.83%  | 0.95%  | 1.08%  |
| 90+ Delinquencies   | --%    | 0.01%  | --%    |
| Nonperforming       | 1.25%  | 2.04%  | 2.30%  |



## Comments

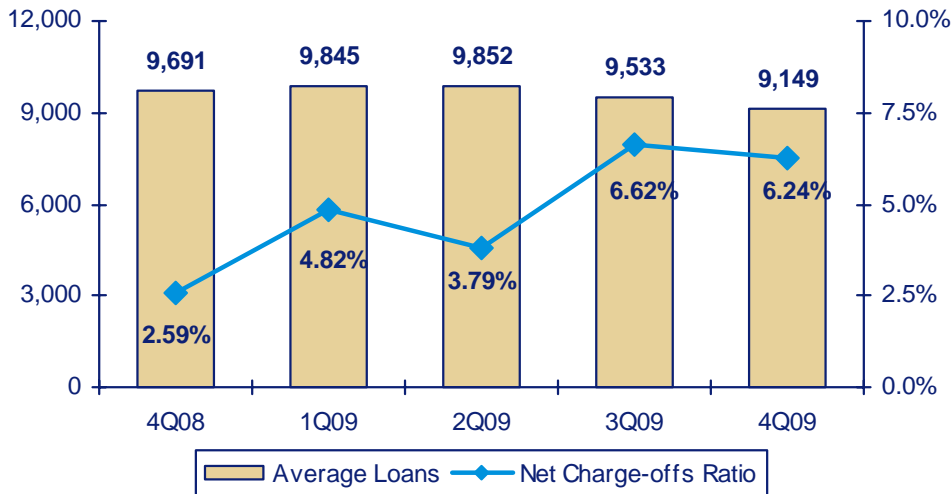
- ✓ Average loans increased 2.5% on a linked quarter basis and increased 8.4% over 4Q08 due to the lack of permanent financing previously available in the CMBS market

# Credit Quality - CRE Construction

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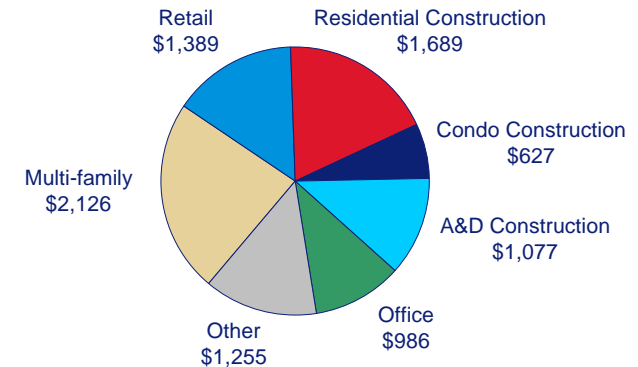
\$ in millions

## Average Loans and Net Charge-offs Ratios



## Key Statistics

|                     | 4Q08  | 3Q09   | 4Q09   |
|---------------------|-------|--------|--------|
| Average Loans       | 9,691 | 9,533  | 9,149  |
| 30-89 Delinquencies | 4.33% | 2.30%  | 2.67%  |
| 90+ Delinquencies   | 0.36% | 0.39%  | 0.07%  |
| Nonperforming       | 7.98% | 13.30% | 13.57% |



## Comments

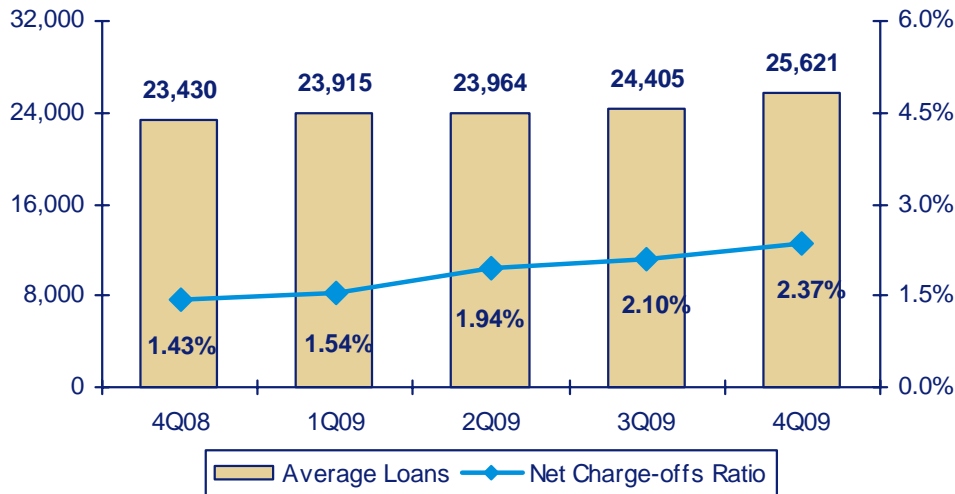
- ✓ Residential construction has declined from \$4.7 billion in 3Q07 to \$2.3 billion in 4Q09, which includes \$0.6 billion in condominium exposure
- ✓ Net charge-offs remain elevated at 6.24%, reflecting market value declines in both commercial and residential construction properties

# Credit Quality - Residential Mortgage

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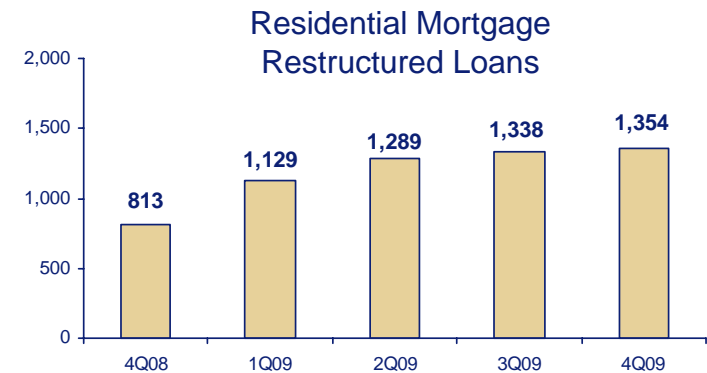
\$ in millions

## Average Loans and Net Charge-offs Ratios



## Key Statistics

|                     | 4Q08   | 3Q09   | 4Q09   |
|---------------------|--------|--------|--------|
| Average Loans       | 23,430 | 24,405 | 25,621 |
| 30-89 Delinquencies | 2.27%  | 2.39%  | 2.36%  |
| 90+ Delinquencies   | 1.55%  | 2.32%  | 2.80%  |
| Nonperforming       | 0.89%  | 1.54%  | 1.79%  |



## Comments

- ✓ Continue to actively work with customers to modify loans for borrowers who are having financial difficulties
- ✓ Began participating in HAMP program in September 2009, now at 26% of active trial modifications as a percent of eligible modifications

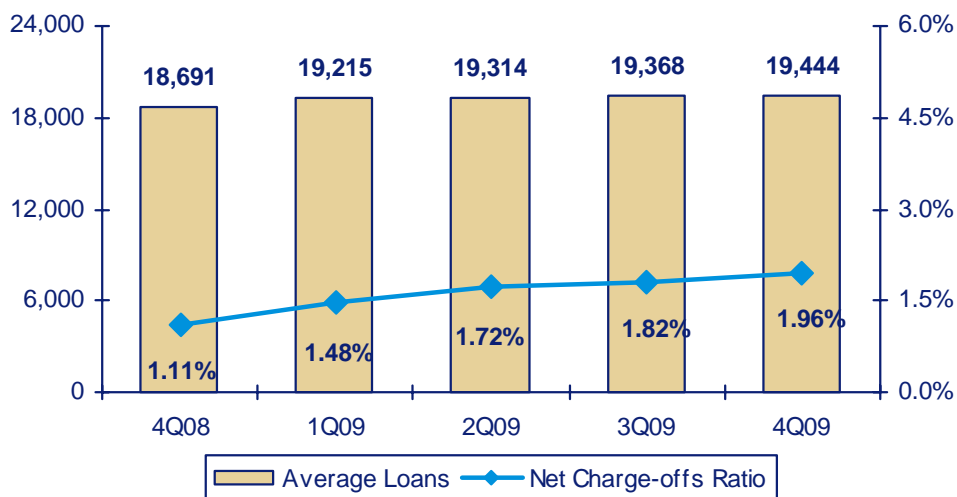


# Credit Quality - Home Equity

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\$ in millions

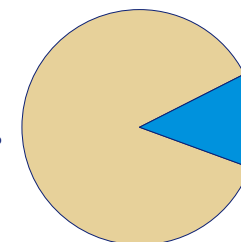
## Average Loans and Net Charge-offs Ratios



## Key Statistics

|                     | 4Q08   | 3Q09   | 4Q09   |
|---------------------|--------|--------|--------|
| Average Loans       | 18,691 | 19,368 | 19,444 |
| 30-89 Delinquencies | 0.89%  | 1.00%  | 0.93%  |
| 90+ Delinquencies   | 0.55%  | 0.78%  | 0.78%  |
| Nonperforming       | 0.07%  | 0.13%  | 0.17%  |

Traditional: 87%  
Wtd Avg LTV: 71%  
NCO: 1.29%



Consumer Finance: 13%  
Wtd Avg LTV: 83%  
NCO: 6.56%

## Comments

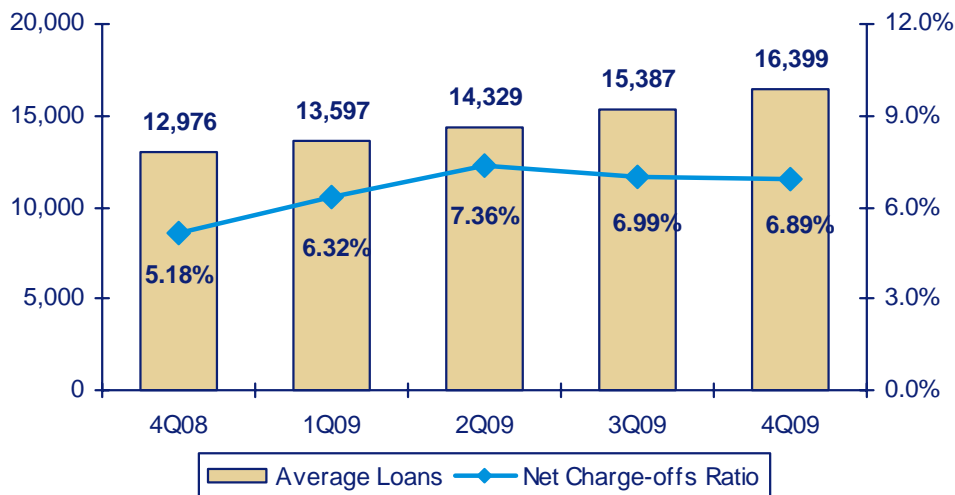
- ✓ Demand is weak for home equity products
- ✓ High quality traditional portfolio (branch and private client originated) has performed well in declining home value environment

# Credit Quality - Credit Card

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\$ in millions

## Average Loans and Net Charge-offs Ratios



## Key Statistics

|                     | 4Q08   | 3Q09   | 4Q09   |
|---------------------|--------|--------|--------|
| Average Loans       | 12,976 | 15,387 | 16,399 |
| 30-89 Delinquencies | 2.73%  | 2.58%  | 2.38%  |
| 90+ Delinquencies   | 2.20%  | 2.41%  | 2.59%  |
| Nonperforming       | 0.50%  | 0.77%  | 0.84%  |

## Impact of Acquired Portfolios Net Charge-off Ratio

|                     | 4Q08  | 3Q09  | 4Q09  |
|---------------------|-------|-------|-------|
| As Reported         | 5.18% | 6.99% | 6.89% |
| Excluding Acquired* | 5.18% | 7.30% | 7.46% |

## Comments

- ✓ Excluding acquired portfolios, net charge-offs of 7.46% increased modestly from 7.30% in prior quarter
- ✓ Average loans have grown 6.6% on a linked quarter basis and 26.4% over 4Q08 due to new accounts, balance growth initiatives and portfolio acquisitions

\* Excluding portfolio purchases where the acquired loans were recorded at fair value at the purchase date



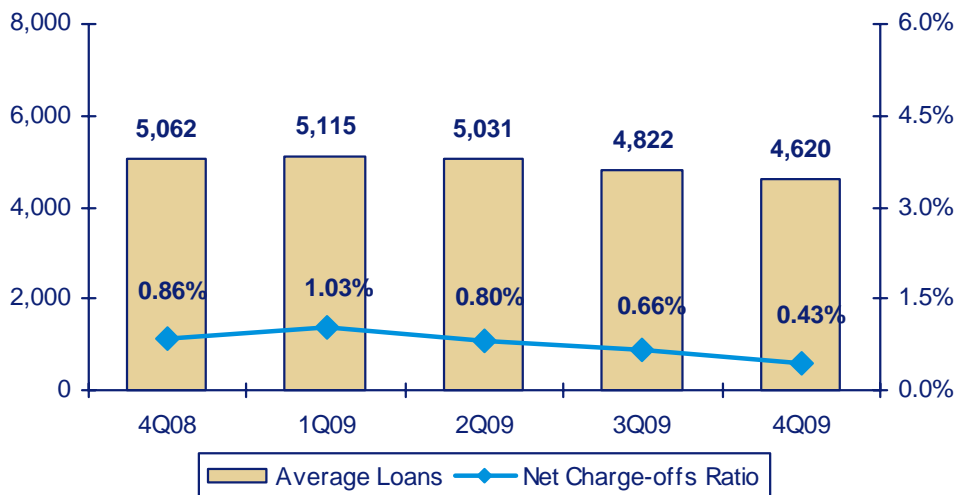


# Credit Quality - Retail Leasing

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\$ in millions

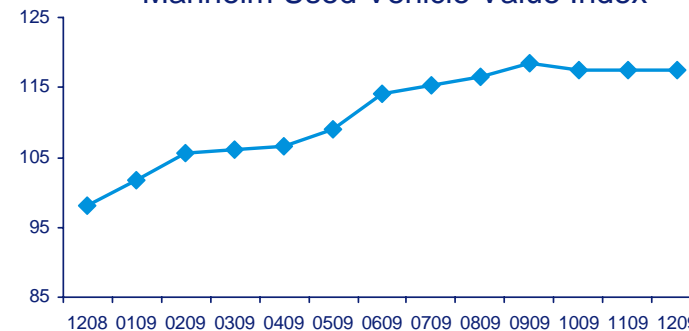
## Average Loans and Net Charge-offs Ratios



## Key Statistics

|                     | 4Q08  | 3Q09  | 4Q09  |
|---------------------|-------|-------|-------|
| Average Loans       | 5,062 | 4,822 | 4,620 |
| 30-89 Delinquencies | 0.96% | 0.79% | 0.74% |
| 90+ Delinquencies   | 0.16% | 0.11% | 0.11% |
| Nonperforming       | --%   | --%   | --%   |

## Manheim Used Vehicle Value Index



## Comments

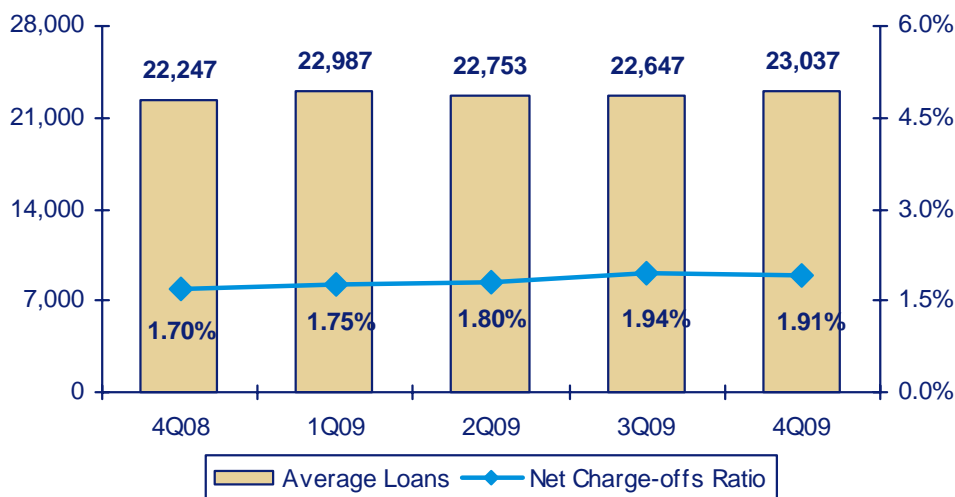
- ✓ 30+ delinquency rates continue to improve
- ✓ Improvement in used car prices has significantly reduced end of term and credit losses

# Credit Quality - Other Retail

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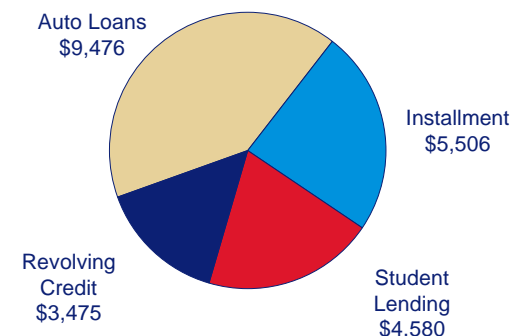
\$ in millions

## Average Loans and Net Charge-offs Ratios



## Key Statistics

|                     | 4Q08   | 3Q09   | 4Q09   |
|---------------------|--------|--------|--------|
| Average Loans       | 22,247 | 22,647 | 23,037 |
| 30-89 Delinquencies | 1.13%  | 1.13%  | 1.10%  |
| 90+ Delinquencies   | 0.36%  | 0.37%  | 0.40%  |
| Nonperforming       | 0.05%  | 0.10%  | 0.13%  |



## Comments

- ✓ Average loans have grown 1.7% linked quarter basis and 3.6% over 4Q08 on strong growth in revolving credit and student lending portfolios
- ✓ Auto loan portfolio loss rate declined to 1.17% in 4Q09, down from 1.28% in 3Q09 and 1.47% in 4Q08

# Earnings Summary

4Q09 Earnings  
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\$ in millions

|                            | 4Q09          | 3Q09          | 4Q08          | % B/(W)      |              | FY09            | FY08            | % B/(W)       |
|----------------------------|---------------|---------------|---------------|--------------|--------------|-----------------|-----------------|---------------|
|                            |               |               |               | vs 3Q09      | vs 4Q08      |                 |                 |               |
| Net Interest Income        | \$ 2,360      | \$ 2,157      | \$ 2,161      | 9.4          | 9.2          | \$ 8,716        | \$ 7,866        | 10.8          |
| Noninterest Income         | 2,016         | 2,093         | 1,463         | (3.7)        | 37.8         | 7,952           | 6,811           | 16.8          |
| <b>Total Revenue</b>       | <b>4,376</b>  | <b>4,250</b>  | <b>3,624</b>  | <b>3.0</b>   | <b>20.8</b>  | <b>16,668</b>   | <b>14,677</b>   | <b>13.6</b>   |
| Noninterest Expense        | 2,228         | 2,053         | 1,938         | (8.5)        | (15.0)       | 8,281           | 7,348           | (12.7)        |
| <b>Operating Income</b>    | <b>2,148</b>  | <b>2,197</b>  | <b>1,686</b>  | <b>(2.2)</b> | <b>27.4</b>  | <b>8,387</b>    | <b>7,329</b>    | <b>14.4</b>   |
| Net Charge-offs            | 1,110         | 1,041         | 632           | (6.6)        | (75.6)       | 3,868           | 1,819           | (112.6)       |
| Excess Provision           | 278           | 415           | 635           | 33.0         | 56.2         | 1,689           | 1,277           | (32.3)        |
| <b>Income before Taxes</b> | <b>760</b>    | <b>741</b>    | <b>419</b>    | <b>2.6</b>   | <b>81.4</b>  | <b>2,830</b>    | <b>4,233</b>    | <b>(33.1)</b> |
| Applicable Income Taxes    | 158           | 136           | 67            | (16.2)       | (135.8)      | 593             | 1,221           | 51.4          |
| Noncontrolling Interests   | -             | (2)           | (22)          | --           | --           | (32)            | (66)            | 51.5          |
| <b>Net Income</b>          | <b>602</b>    | <b>603</b>    | <b>330</b>    | <b>(0.2)</b> | <b>82.4</b>  | <b>2,205</b>    | <b>2,946</b>    | <b>(25.2)</b> |
| Preferred Dividends        | 22            | 20            | 71            | (10.0)       | 69.0         | 402             | 127             | (216.5)       |
| <b>NI to Common</b>        | <b>\$ 580</b> | <b>\$ 583</b> | <b>\$ 259</b> | <b>(0.5)</b> | <b>123.9</b> | <b>\$ 1,803</b> | <b>\$ 2,819</b> | <b>(36.0)</b> |
| Diluted EPS                | \$ 0.30       | \$ 0.30       | \$ 0.15       | --           | 100.0        | \$ 0.97         | \$ 1.61         | (39.8)        |
| Average Diluted Shares     | 1,917         | 1,917         | 1,763         | --           | (8.7)        | 1,859           | 1,756           | (5.9)         |

Taxable-equivalent basis



# 4Q09 Results - Key Drivers

4Q09 Earnings  
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## vs. 4Q08

- ✓ Net Revenue growth of 20.8% (16.9% excluding net securities losses)
  - Net interest income growth of 9.2%; net interest margin of 3.83% vs. 3.81%
  - Noninterest income growth of 37.8% (26.7% excluding net securities losses)
  - Significant items: net change of \$57 million
- ✓ Noninterest expense growth of 15.0% (10.8% excluding acquisitions)
- ✓ Provision for credit losses higher by \$121 million
  - Net charge-offs higher by \$478 million
  - Provision in excess of credit losses of \$278 million; \$635 million in 4Q08

## vs. 3Q09

- ✓ Net Revenue growth of 3.0% (4.8% excluding net securities losses)
  - Net interest income growth of 9.4%; net interest margin of 3.83% vs. 3.67%
  - Noninterest income declined 3.7% (+0.2% excluding net securities losses)
  - Significant items: net change of (\$121) million
- ✓ Noninterest expense growth of 8.5% (5.3% excluding acquisitions)
- ✓ Provision for credit losses lower by \$68 million
  - Net charge-offs higher by \$69 million
  - Provision in excess of credit losses of \$278 million; \$415 million in 3Q09

# Significant Items

4Q09 Earnings  
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\$ in millions

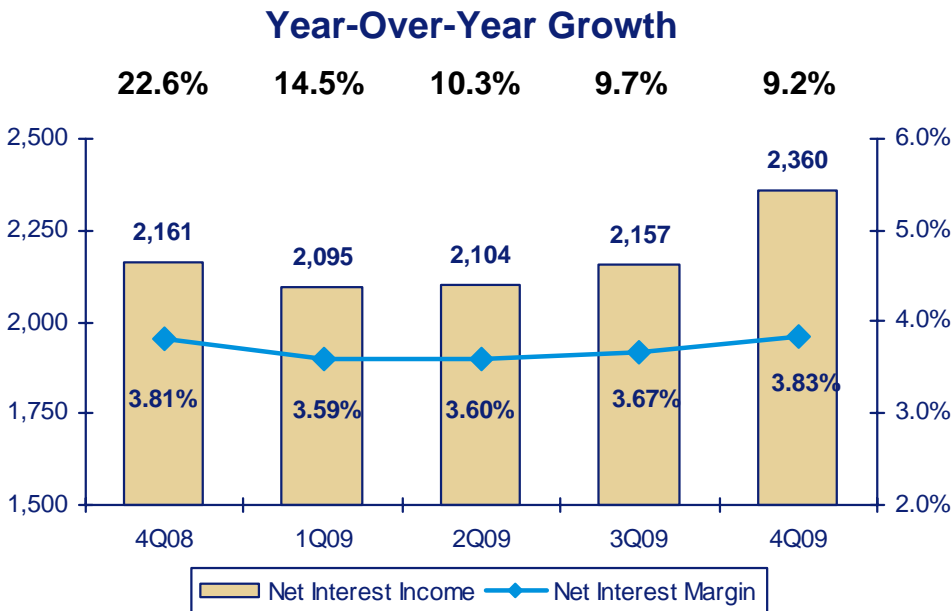
|   | <u>4Q09</u> | <u>3Q09</u> | <u>4Q08</u> | <u>FY09</u>  | <u>FY08</u>  |
|---|-------------|-------------|-------------|--------------|--------------|
| <b><u>Revenue Items</u></b>                       |             |             |             |              |              |
| Securities gains (losses), net                    | \$ (158)    | \$ (76)     | \$ (253)    | \$ (451)     | \$ (978)     |
| VISA gain   | -           | 39          | 59          | 39           | 551          |
| Other non-operating gains (losses)                | -           | -           | (21)        | 92           | (122)        |
| <b><u>Expense Items</u></b>                       |             |             |             |              |              |
| FDIC special assessment                           | -           | -           | -           | 123          | -            |
| Other, including Visa-related                     | -           | -           | 10          | -            | 57           |
| <b>Provision in excess<br/>of net charge-offs</b> | <b>278</b>  | <b>415</b>  | <b>635</b>  | <b>1,689</b> | <b>1,277</b> |
| <b>TARP discount as<br/>deemed dividend*</b>      | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>(154)</b> | <b>-</b>     |

\* The impact of the TARP discount being treated as a deemed dividend does not reduce earnings, but it is a component of the computation of earnings per diluted common share

# Net Interest Income

\$ in millions

## Net Interest Income



## Key Points

### vs. 4Q08

- ✓ Average earning assets grew by \$19.4 billion, or 8.6% (2.4% excluding acquisitions)
- ✓ Net interest margin higher by 2 bp (3.83% vs. 3.81%) driven by:
  - Growth in low cost deposits vs. wholesale funding
  - Lower funding spreads

### vs. 3Q09

- ✓ Average earning assets grew by \$11.3 billion, or 4.8% (0.9% excluding acquisitions)
- ✓ Net interest margin higher by 16 bp (3.83% vs. 3.67%) driven by:
  - Growth in low cost deposits vs. wholesale funding
  - Lower funding spreads
  - Favorable change in loan spreads

# Average Earning Assets

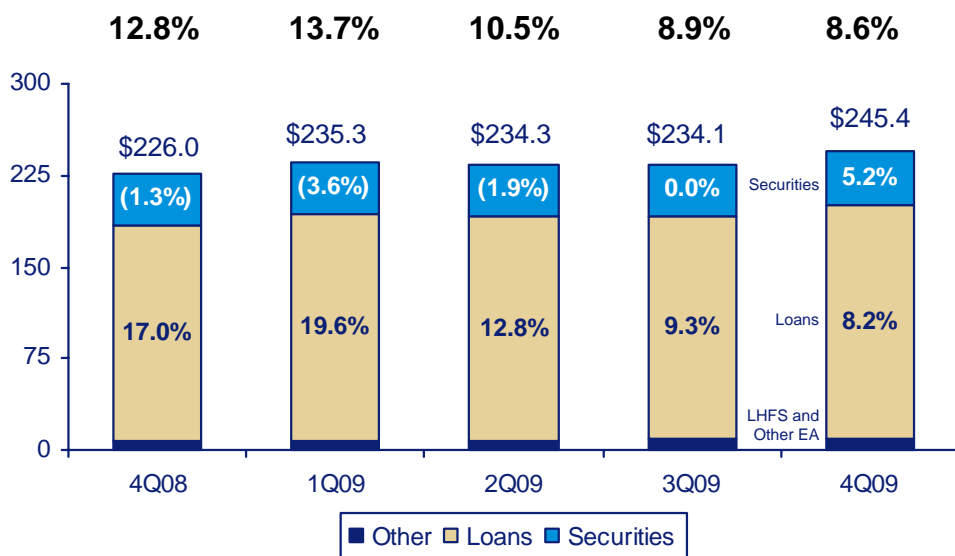
4Q09 Earnings  
Conference Call

\$ in billions

## Average Earning Assets

## Key Points

### Year-Over-Year Growth



### vs. 4Q08

- ✓ Average earning assets grew by \$19.4 billion, or 8.6% (2.4% excluding acquisitions)
- ✓ Average total loans grew by \$14.4 billion, or 8.2% (0.4% excluding acquisitions)
- ✓ Average investment securities grew by \$2.2 billion, or 5.2%

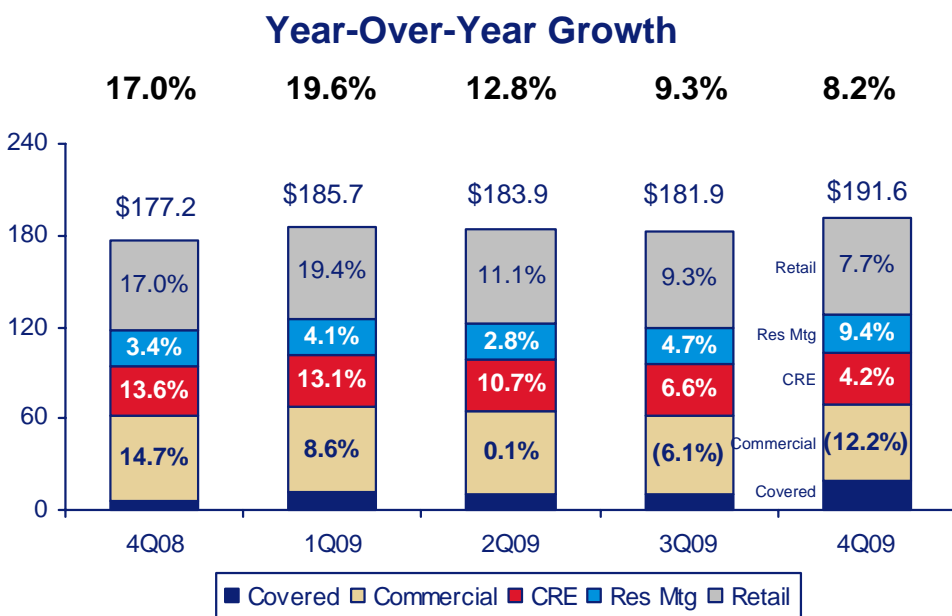
### vs. 3Q09

- ✓ Average earning assets grew by \$11.3 billion, or 4.8% (0.9% excluding acquisitions)
- ✓ Average total loans grew by \$9.7 billion, or 5.3% (0.4% excluding acquisitions)
- ✓ Average investment securities grew by \$1.6 billion, or 3.7%

# Average Loans

\$ in billions

## Average Loans



## Key Points

### vs. 4Q08

- ✓ Average total loans grew by \$14.4 billion, or 8.2% (0.4% excluding acquisitions)
- ✓ Average total commercial loans declined \$7.0 billion, or 12.2%, primarily due to reduction in utilization of revolving lines of credit (30% 4Q09 vs. 38% 4Q08)
- ✓ Acquisition impact primarily in average covered assets which grew by \$13.3 billion (\$8.9 billion FBOP Banks and \$4.4 billion Downey/PFF)
- ✓ Covered assets at December 31, 2009 equaled \$22.5 billion (\$13.2 billion FBOP Banks and 9.3 billion Downey/PFF)

### vs. 3Q09

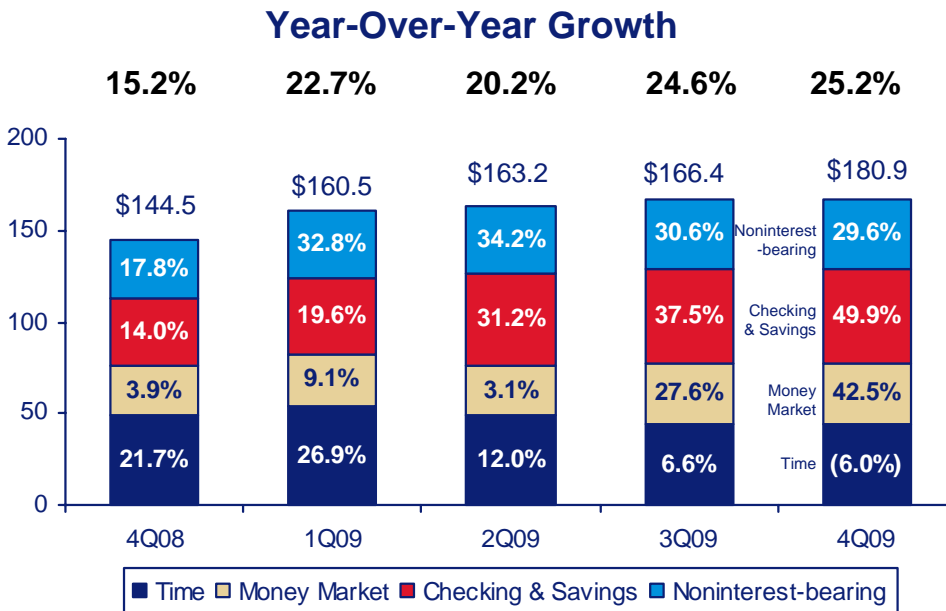
- ✓ Average total loans grew by \$9.7 billion, or 5.3% (0.4% excluding acquisitions)
- ✓ Average total commercial loans declined by \$1.2 billion, or 2.4%, primarily due to utilization rates (30% 4Q09 vs. 32% 3Q09)
- ✓ Average covered assets grew by \$8.2 billion, primarily due to acquisition of FBOP Banks



# Average Deposits

\$ in billions

## Average Deposits



## Key Points

### vs. 4Q08

- ✓ Average total deposits grew by \$36.4 billion, or 25.2% (15.3% excluding acquisitions)
- ✓ Average low cost deposits (NIB, interest checking, money market and savings), excluding acquisitions, grew \$33.1 billion, or 35.1%
- ✓ Growth in low cost deposits led to reduction in wholesale time deposits, contributing to net interest margin expansion

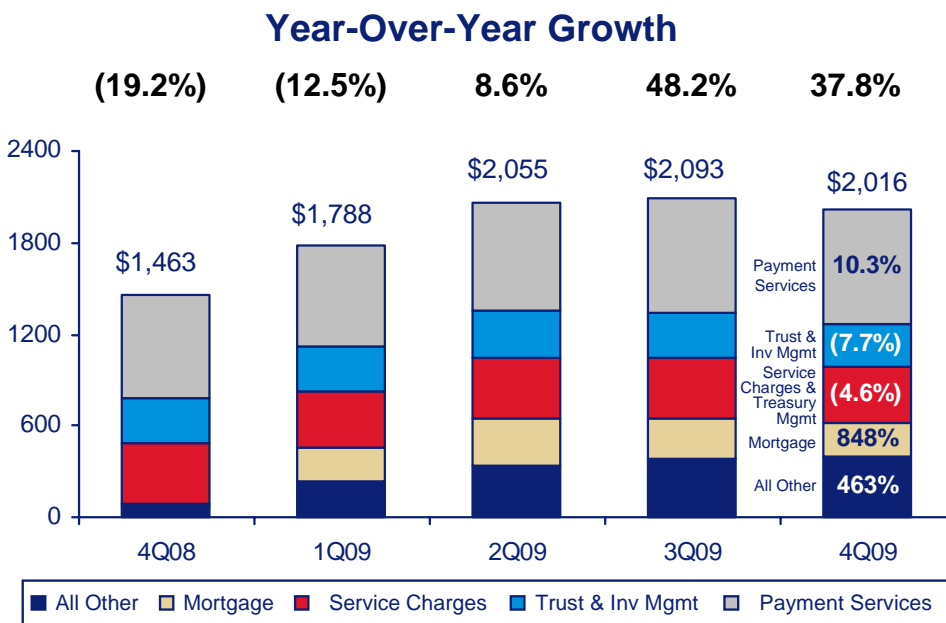
### vs. 3Q09

- ✓ Average total deposits grew by \$14.5 billion, or 8.7% (2.7% excluding acquisitions)
- ✓ Average low cost deposits, excluding acquisitions, grew by \$9.2 billion, or 7.5%
- ✓ Growth in low cost deposits led to reduction in wholesale time deposits, contributing to net interest margin expansion

# Noninterest Income

\$ in millions

### Noninterest Income



### Significant Noninterest Income Items

|                           | 4Q08            | 1Q09            | 2Q09           | 3Q09           | 4Q09            |
|---------------------------|-----------------|-----------------|----------------|----------------|-----------------|
| Valuation losses          | \$ (253)        | \$ (198)        | \$ (19)        | \$ (76)        | \$ (158)        |
| Other non-operating gains | 38              | 92              | -              | 39             | -               |
| <b>Total</b>              | <b>\$ (215)</b> | <b>\$ (106)</b> | <b>\$ (19)</b> | <b>\$ (37)</b> | <b>\$ (158)</b> |

Payment services = credit and debt card revenue, corporate payment products revenue and merchant processing services

### Key Points

#### vs. 4Q08

- ✓ Noninterest income grew by \$553 million, or 37.8% (26.7% excl net securities losses), driven by:
  - Payments revenue (10.3% growth)
  - Mortgage banking revenue growth of \$195 million
    - 36.4% increase in production volume
    - Favorable change in MSR hedge (\$33 4Q09 vs. (\$70) 4Q08)
  - Commercial products revenue (41.2% growth)
  - Higher other revenue
    - Lower end of term lease residual valuation losses
    - Payments contract termination gain
- ✓ Significant items, including net securities losses, were favorable by \$57 million

#### vs. 3Q09

- ✓ Noninterest income was lower by \$77 million, or 3.7% (+0.2% excl net securities losses), driven by:
  - Mortgage banking revenue decline of \$58 million
    - 25.2% reduction in production volume
    - Unfavorable change in MSR hedge (\$33 4Q09 vs. \$67 3Q09)
  - Commercial products revenue (17.8% growth)
  - Lower trust and investment management fees, deposit service charges and treasury management fees
  - Higher other revenue
    - Lower end of term lease residual valuation losses
    - Payment contract termination gain
- ✓ Significant items, including net securities losses, unfavorable by \$121 million

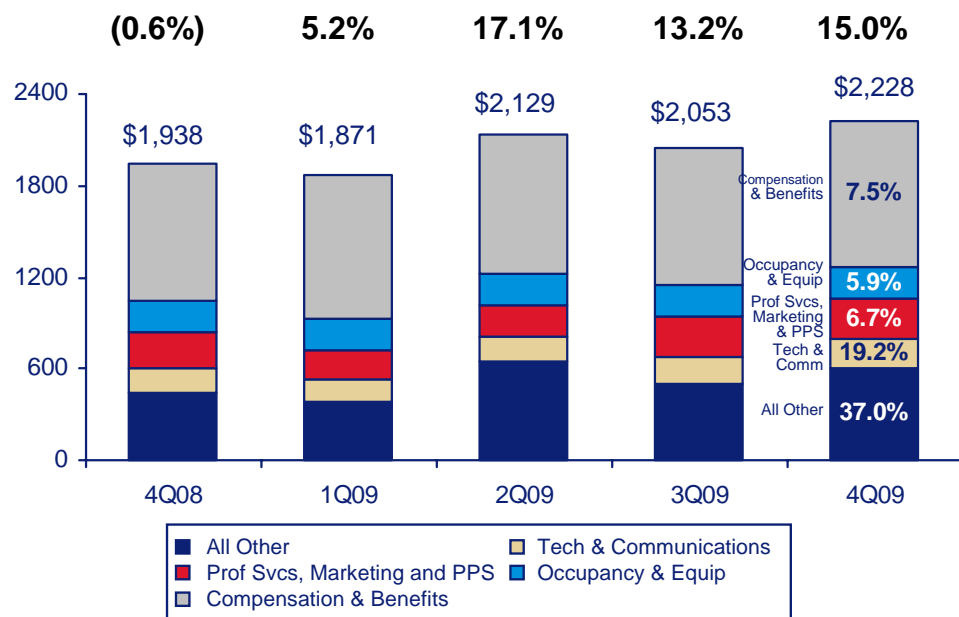
# Noninterest Expense

\$ in millions

### Noninterest Expense

### Key Points

#### Year-Over-Year Growth



#### vs. 4Q08

✓ Noninterest expense was higher by \$290 million, or 15.0% (10.8% excluding acquisitions), majority of variance driven by:

- Acquisitions (\$86 million of increase)
- Tax credit amortization (\$79 million of increase)
- FDIC expense
- Other loan expense

#### vs. 3Q09

✓ Noninterest expense was higher by \$175 million, or 8.5% (5.3% excluding acquisitions), majority of variance driven by:

- Acquisitions (\$66 million of increase)
- Tax credit amortization (\$60 million of increase)
- Elimination of salary reductions related to cost containment initiative
- Legal and professional
- Other loan expense

#### Significant Noninterest Expense Items

|                         | 4Q08         | 1Q09        | 2Q09          | 3Q09        | 4Q09        |
|-------------------------|--------------|-------------|---------------|-------------|-------------|
| FDIC special assessment | \$ -         | \$ -        | \$ 123        | \$ -        | \$ -        |
| Visa indemnification    | 10           | -           | -             | -           | -           |
| <b>Total</b>            | <b>\$ 10</b> | <b>\$ -</b> | <b>\$ 123</b> | <b>\$ -</b> | <b>\$ -</b> |

# Positioned for Growth

## Opportunities

- ✓ Core businesses continue to perform
- ✓ Solid capital and liquidity position
- ✓ Positioned to capitalize on economic recovery
  - “Flight to Quality”
  - Investing for growth – organic initiatives, M&A and joint ventures
  - USB prepared to opportunistically acquire
  - Core businesses are scalable and can be leveraged as the economy recovers

## Challenges

- ✓ Credit quality
- ✓ Regulatory / legislative oversight and actions

# Appendix

# Non-Regulatory Capital Ratios

4Q09 Earnings  
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\$ in millions

|   | 4Q08      | 1Q09      | 2Q09      | 3Q09      | 4Q09      |
|---|-----------|-----------|-----------|-----------|-----------|
| Total equity  | \$ 27,033 | \$ 27,942 | \$ 24,886 | \$ 25,880 | \$ 26,661 |
| Preferred stock   | (7,931)   | (7,939)   | (1,500)   | (1,500)   | (1,500)   |
| Noncontrolling interests  | (733)     | (719)     | (715)     | (709)     | (698)     |
| Goodwill (net of deferred tax liability)  | (8,153)   | (8,001)   | (8,035)   | (8,161)   | (8,482)   |
| Intangible assets (exclude mortgage servicing rights)   | (1,640)   | (1,516)   | (1,479)   | (1,604)   | (1,657)   |
| Tangible common equity (a)  | 8,576     | 9,767     | 13,157    | 13,906    | 14,324    |
| Tier 1 Capital, determined in accordance<br>with prescribed regulatory requirements           | 24,426    | 25,284    | 21,710    | 21,990    | 22,610    |
| Trust preferred securities  | (4,024)   | (4,024)   | (4,024)   | (4,024)   | (4,524)   |
| Preferred stock   | (7,931)   | (7,939)   | (1,500)   | (1,500)   | (1,500)   |
| Noncontrolling interests, less preferred<br>stock not eligible for Tier 1 capital             | (693)     | (692)     | (692)     | (692)     | (692)     |
| Tier 1 common equity (b)  | 11,778    | 12,629    | 15,494    | 15,774    | 15,894    |
| Total assets  | 265,912   | 263,624   | 265,560   | 265,058   | 281,176   |
| Goodwill (net of deferred tax liability)  | (8,153)   | (8,001)   | (8,035)   | (8,161)   | (8,482)   |
| Intangible assets (exclude mortgage servicing rights)   | (1,640)   | (1,516)   | (1,479)   | (1,604)   | (1,657)   |
| Tangible assets (c)   | 256,119   | 254,107   | 256,046   | 255,293   | 271,037   |
| Risk-weighted assets, determined in accordance<br>with prescribed regulatory requirements (d) | 230,628   | 232,043   | 231,821   | 231,993   | 235,202   |
| <b>Ratios</b>   |           |           |           |           |           |
| Tangible common equity to tangible assets (a)/(c)   | 3.3%      | 3.8%      | 5.1%      | 5.4%      | 5.3%      |
| Tier 1 common equity to risk-weighted assets (b)/(d)  | 5.1%      | 5.4%      | 6.7%      | 6.8%      | 6.8%      |
| Tangible common equity to risk-weighted assets (a)/(d)  | 3.7%      | 4.2%      | 5.7%      | 6.0%      | 6.1%      |

# U.S. Bancorp

## 4Q09 Earnings Conference Call

January 20, 2010

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